THE GRYD RESEARCH AND EVALUATION TEAM HOUSED AT CALIFORNIA STATE UNIVERSITY, LOS ANGELES.

This report series was funded by the City of Los Angeles contract number C-128086 ("Research Consulting for GRYD") with California State University, Los Angeles.

Permission to use these data was provided by the City of Los Angeles Mayor’s Office of Gang Reduction and Youth Development (GRYD). Any opinions, findings, conclusions or recommendations expressed in this study, however, are those of the author(s) and do not necessarily reflect the views of the GRYD Office.
GRYD GANG PREVENTION

REFERRAL AND ENROLLMENT
from September 1, 2011 – March 31, 2016

REFERRALS
9,098
ELIGIBLE (54%)
4,945
ENROLLED (77%)
3,781

GRYD PREVENTION CLIENT PROFILE

AVERAGE NUMBER OF ACTIVITIES ATTENDED

PERCENT OF SUCCESSFUL PROGRAM COMPLETION

AVERAGE ENROLLMENT LENGTH IN DAYS

PERCENT OF SUCCESSFUL PROGRAM COMPLETION
CHANGES OBSERVED AMONG GRYD PREVENTION CLIENTS COMPARED TO HIGH-RISK YOUTH ON PROBATION IN LOS ANGELES COUNTY

Analyses were conducted that examined changes in risk over time among a sample of GRYD Prevention clients and a comparison group of high-risk youth on Probation in LA County enrolled in a recent study funded by the National Institute for Justice.

<table>
<thead>
<tr>
<th>COMPARISON GROUP DESCRIPTION</th>
<th>COMPARISON GROUP RESULTS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1,023 GRYD Prevention Clients</strong></td>
<td><strong>179 County Youth</strong></td>
</tr>
<tr>
<td>60% AFRICAN AMERICAN 20% LATINO 77%</td>
<td>70% AFRICAN AMERICAN 8% LATINO 83%</td>
</tr>
<tr>
<td>40% OTHER 3%</td>
<td>30% OTHER 9%</td>
</tr>
<tr>
<td>GRYD SERVICES</td>
<td>GRYD SERVICES</td>
</tr>
</tbody>
</table>

GRYD CLIENTS REPORTED fewer risk factors at YSET-R THAN THE COUNTY YOUTH

The average number of risk factors

- **GRYD CLIENTS** reduced by 57% on average
- **COUNTY YOUTH** reduced by 16% on average

**GRYD SERVICES**

- **58% OF CLIENTS SAW ENOUGH reduction in risk level THAT THEY WERE NO LONGER ELIGIBLE FOR SERVICES.**

**CHANGES IN YSET RISK FACTORS**

<table>
<thead>
<tr>
<th>RISK FACTOR</th>
<th>COMPLETE SUCCESSFULLY</th>
<th>COMPLETE UNSUCCESSFULLY</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GRYD SERVICES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ANTISOCIAL TENDENCIES</td>
<td>-28% CHANGE</td>
<td>-20% CHANGE</td>
</tr>
<tr>
<td>CRITICAL LIFE EVENTS</td>
<td>-33% CHANGE</td>
<td>-25% CHANGE</td>
</tr>
<tr>
<td>GUILT NEUTRALIZATION</td>
<td>-24% CHANGE</td>
<td>-17% CHANGE</td>
</tr>
<tr>
<td>IMPULSIVE RISK TAKING</td>
<td>-26% CHANGE</td>
<td>-20% CHANGE</td>
</tr>
<tr>
<td>WEAK PARENTAL SUPERVISION</td>
<td>-36% CHANGE</td>
<td>-25% CHANGE</td>
</tr>
<tr>
<td>PEER DELINQUENCY</td>
<td>-19% CHANGE</td>
<td>-13% CHANGE</td>
</tr>
<tr>
<td>NEGATIVE PEER INFLUENCE</td>
<td>-27% CHANGE</td>
<td>-20% CHANGE</td>
</tr>
</tbody>
</table>
GRYD GANG INTERVENTION

FAMILY CASE MANAGEMENT

REFERRAL AND ENROLLMENT
from February 1, 2012 – May 16, 2016

REFERRALS
4,878
ELIGIBLE (67%)
3,283
ENROLLED (87%)
2,854

GRYD INTERVENTION FAMILY CASE MANAGEMENT CLIENT PROFILE

REFERRALS
67% 33%
14-25
LATINO 67%
AFRICAN AMERICAN 30%
OTHER 3%

YOUGNERS AGE 12
AVERAGE AGE 18
OLDEST AGE 47

PROGRAM COMPLETION

SUCCESSFUL PROGRAM COMPLETION
38% 711 Clients
TOTAL PROGRAM EXITS
1,876
62% 1,165 Clients
UNSUCCESSFUL PROGRAM COMPLETION

SUCCESSFUL PROGRAM COMPLETION
30
AVERAGE NUMBER OF ACTIVITIES ATTENDED
10
UNSUCCESSFUL PROGRAM COMPLETION

SUCCESSFUL PROGRAM COMPLETION
353
AVERAGE ENROLLMENT LENGTH IN DAYS
180
UNSUCCESSFUL PROGRAM COMPLETION

PERCENT OF SUCCESSFUL PROGRAM COMPLETION

14% 13%
45%
0 1-10 11-20 21-30 31-40 41-50 51-60 61-70 71-80 81-90 91-100 101+
NUMBER OF ACTIVITIES ATTENDED BY CLIENT

PERCENT OF SUCCESSFUL PROGRAM COMPLETION

20% 8% 24% 46% 57% 67% 72% 58% 63% 75%
>1 1-3 3-6 6-9 9-12 12-15 15-18 18-21 21-24 24+
MONTHS OF SERVICES COMPLETED BY CLIENT
KEY PROTECTIVE AND RISK FACTORS FOR GANG IDENTITY AND INVOLVEMENT IN VIOLENCE

1. GANG COHESION
   Time spent with gang

2. IMPULSIVE RISK TAKING
   Impulsivity and attraction to risk taking

3. Risk Factors
   - Emotional attachment to the gang
   - Emotional attachment to family

4. NEGATIVE POLICE RELATIONS
   Option of local police

5. FAMILY EMOTIONAL TIES

*While family emotional ties have been identified as a risk factor for these clients, this factor is more complicated as it can serve as either a risk or protective factor depending on the levels of gang involvement among family members.

THE CITY OF LOS ANGELES MAYOR’S OFFICE OF GANG REDUCTION AND YOUTH DEVELOPMENT  September 2017 5
GRYD INTERVENTION INCIDENT RESPONSE & GANG CRIME

GRYD INCIDENT RESPONSE (IR) CHARACTERISTICS
January 1, 2014 – December 31, 2015 • Matched LAPD and GRYD IR data

NUMBER OF INCIDENTS FOR WHICH GRYD IR WAS NOTIFIED
1,536

NUMBER OF INCIDENTS WITH SOME TYPE OF ACTION TAKEN BY GRYD IR
792 (52%)

OF INCIDENTS WITH ACTION TAKEN, NUMBER OF INCIDENTS INSIDE OF GRYD IR ZONES
596 (75%)

TYPE OF INCIDENTS

- 24% Homicide
- 9% Multiple Victim Shooting
- 65% Single Victim Shooting
- 2% Other

ACTION TAKEN AND CONTACTS MADE IN THE FIRST 24 HRS FOLLOWING AN INCIDENT

2014-2015 GRYD IR Regional Program Coordinators

<table>
<thead>
<tr>
<th>PRIMARY ACTIONS TAKEN FOLLOWING AN INCIDENT</th>
<th>PRIMARY CONTACT MADE FOLLOWING AN INCIDENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>%</td>
<td>%</td>
</tr>
<tr>
<td>96% Phone calls / Emails</td>
<td>96% Contact LAPD</td>
</tr>
<tr>
<td>15% Deployed to the scene, hospital, or community</td>
<td>19% Other Contact</td>
</tr>
<tr>
<td>12% Other actions</td>
<td>4% Contact Council Office</td>
</tr>
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2014-2015 GRYD IR Community Intervention Workers

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<th>PRIMARY ACTIONS TAKEN FOLLOWING AN INCIDENT</th>
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<tr>
<td>%</td>
<td>%</td>
</tr>
<tr>
<td>88% Deployed to the scene, hospital, or community</td>
<td>43% Contact Victim’s Family</td>
</tr>
<tr>
<td>80% Phone calls / Emails</td>
<td>31% Contact with Victim or Perpetrator’s Gang</td>
</tr>
<tr>
<td>67% Canvassed the community / Outreach</td>
<td>30% Contact LAPD</td>
</tr>
<tr>
<td>59% Controlled the diffusion of rumors</td>
<td>12% Other Contact</td>
</tr>
<tr>
<td>35% Connected victim / Victim’s family to services</td>
<td>6% Contact Council Office</td>
</tr>
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</table>
DEFINING RETALIATORY GANG CRIME

Retaliatory gang crimes are most frequently defined based on qualitative evidence such as knowledge about the suspects or victims involved and the history of interactions between individuals or groups. This research defines a retaliation in statistical terms as any gang crime that can be shown to be causally related to one or more prior gang crimes. Non-retaliatory, background crimes are therefore gang crimes that are statistically independent of any prior event.

2014-2015 South Los Angeles GRYD IR Zones

ALL GANG CRIMES
All gang aggravated assaults and homicides in South Los Angeles GRYD IR Zones

BACKGROUND
Background gang aggravated assaults and homicides.

RETHALIATION EVENTS
Retaliation gang aggravated assaults and homicides.

PERCENTAGE OF INCIDENTS:
83% Background
17% Retaliatory

ASSESSING THE IMPACT OF GRYD IR ON RETALIATORY GANG CRIME
Between January 1, 2014 and December 31, 2015

LAPD recorded 6,646 gang-related crimes
AGGRAVATED ASSAULTS, ATTEMPTED ROBBERY, CRIMINAL HOMICIDE, SHOTS FIRED, ROBBERY, AND SHOTS FIRED AT DWELLINGS.

GRYD IR recorded being notified of 1,078 of these gang-related crimes

79% HOMICIDE

21% AGGRAVATED ASSAULTS
GRYD INTERVENTION INCIDENT RESPONSE & GANG CRIME

ESTIMATES OF THE AVERAGE NUMBER OF GANG RETALIATIONS WERE MADE FOR TWO SCENARIOS, BOTH INDICATING THAT WHEN NOTIFIED OF INCIDENTS,

**GRYD IR has a measurable impact on the number of gang retaliations:**

**Summary of these findings is that when GRYD IR knows about the initial incident, retaliation is 30% less common.**

**Summary of these findings is that when GRYD IR knows about the initial incident, retaliation is 96% less common.**
The combined benefit of GRYD IR citywide is estimated at more than $110.2 million over two years.

The costs of gang crime

2014-2015 Citywide, it is estimated that GRYD IR prevented 185 violent crimes.

10 fewer homicides

175 fewer aggravated assaults

= $88.8 million

$21.3 million

Summary of these findings is that when GRYD IR knows about the initial incident, there are 43.2% fewer retaliations.

For every 100 gang crime notifications received by LAPD + GRYD IR there are on average 13.6 violent retaliations.

For every 100 gang crimes where GRYD does not receive notification there are on average 24.0 violent retaliations.

RETAIATORY INCIDENTS WHEN GRYD IR RECEIVES INITIAL INCIDENT NOTIFICATION
SUMMARY OF KEY FINDINGS

GRYD SUMMER NIGHT LIGHTS (SNL)

SNL Overview
FROM 2008-2016, THERE HAVE BEEN APPROXIMATELY

5,650,283 SITE VISITS
3,563,052 MEALS SERVED

SNL 2016 A SUMMER OF TRANSFORMATIONS

TOTAL SITE VISITS ESTIMATE 690,523
VISIT AVERAGE ESTIMATE AT 32 SNL SITES 21,578
MEALS SERVED 431,577

HEALTHY OPTIONS
Such as turkey burgers, chicken breast, low-sugar drink mix, and fresh produce.

SNL is held in 32 CITY PARKS historically impacted by gang-related violence
Operates between the hours of 7:00 PM TO 11:00 PM during summer months
Offers VIOLENCE REDUCTION programming and COMMUNITY ENGAGEMENT activities

EMPLOYMENT OPPORTUNITIES

359 SNL Youth Squad Members
253 Sports Officials
64 Site Coordinators
42 Artists
16 Cluster Coordinators
88 Seasonal CIW
5 SNL Office Staff

CITYWIDE EMPLOYMENT TOTAL 827
PROBLEMS FACED BY COMMUNITIES

During community feedback forums at 5 parks, residents of the community attending SNL programming and Youth Squad hired for SNL for the summer of 2016 were asked to rate possible issues as being a “big problem”, a “minor problem”, or “not a problem” in the community.

Community Residents

Youth Squad

Community Intervention Workers (CIW)

CIW were also asked about the main issues in and around SNL parks during focus groups.

*This category was not asked about from Community Residents or Youth Squad.
This program helps you immediately; it’s like a family and you’re not alone. There’s always a solution to the problem and it gives you more hope. It’s given my children and myself more self-esteem. I have more self-esteem than I used to.

— PARENT PARTICIPANT

We trust our case managers and they help us.

— YOUTH PARTICIPANT

We don’t see them as case managers. We see them as family. They really care.

We receive a lot of support and help.

It’s the trust that we have with them; the support that they offer.

— PARENT PARTICIPANT

It is life-changing.
I came here to look for a job. They put me and my husband in touch with someone... and we actually got to work. Now we have our house, a car — we’re doing really well. I feel blessed and grateful for the program.

— YOUTH PARTICIPANT

Let’s say I wanted to join a gang and be a gang member... by going to this program it’ll like help me by preventing that — not being a gangster.

— YOUTH PARTICIPANT

I was going to quit school but they encouraged me to stay in.

— YOUTH PARTICIPANT

We trust our case managers and they help us.

— YOUTH PARTICIPANT

I have more self-esteem than I used to.

— PARENT PARTICIPANT

We receive a lot of support and help.

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— PARENT PARTICIPANT

Working with families

Creating a community

Vital support

Ongoing commitment